

Pre-Hospital Emergency Care Council Annual Report 2014

Contents

Introduction	1
Mission Statement	1
Strategic Plan 2011-14	1
Foreword from the Chairman and Director	2
Council Functions	3
Council Membership	4
Council Committees, Panels and Working Groups	5
Quality and Safety Committee Education and Standards Committee Medical Advisory Committee (MAC) Priority Dispatch Committee Audit Committee Appeal Panel Examiner Panel Examination Quality Group Council Activities in 2014	5 6 7 9 10 10 10 11
PHECC Team and Organisational Chart	14
FINANCIAL STATEMENTS 2014	15
Statement on Internal Financial Control Statement of Accounting Policies INCOME AND EXPENDITURE ACCOUNT BALANCE SHEET NOTES TO THE FINANCIAL STATEMENTS	18 20 22 23 24
Appendix 1 Schedule of attendance by Council Members 2014 Appendix 2 Schedule of attendance by Quality and Safety Committee Members 2014 Appendix 3 Schedule of attendance by Education and Standards Committee Members 2014 Appendix 4 Schedule of attendance by Medical Advisory Committee Members 2014 Appendix 5 Schedule of attendance by Priority Dispatch Committee Members 2014 Appendix 6 Schedule of attendance by Audit Committee Members 2014	30 31 32 33 34 35

Introduction

The Pre-Hospital Emergency Care Council (PHECC) is an independent statutory agency charged with responsibility for standards, education and training in pre-hospital emergency care in Ireland.

The Council was established as a body corporate by the Minister for Health by Statutory Instrument Number 109 of 2000 (Establishment Order) which was amended by Statutory Instrument Number 575 of 2004 (Amendment Order). These Orders were made under the Health (Corporate Bodies) Act, 1961 as amended and brought under primary legislation with the Health (Miscellaneous Provisions) Act 2007.

Under S.I. 109 Council members, excluding the chairperson, can hold office for three years or four years with lots drawn at the very first Council meeting as to which members should serve for three years and which for four years. Membership of Council is appointed by the Minister for Health.

The fourth Council is now serving since January of this year with a membership of 17 appointees, some of which are new members and some reappointed members. There are 6 Committees of Council, 2 Panels and 2 Working Groups.

Mission Statement

The Pre-Hospital Emergency Care Council protects the public by specifying, reviewing, maintaining and monitoring standards of excellence for the delivery of quality pre-hospital emergency care for people in Ireland.

Strategic Plan 2011-14

The strategic plan links the mission statement to Council functions, governance and administrative support objectives. The specific strategies associated with each individual objective are detailed. The strategic plan gives clear direction and focus and is available on our publications page on our website http://www.phecit.ie/.

Foreword from the Chairman and Director

On behalf of the Council, the Acting Director and I are pleased to present the 15th Annual Report for the year ended 31st December 2014. The Pre-Hospital Emergency Care Council (PHECC) continues to function in the role of protecting the public by specifying, promoting and monitoring standards of excellence for the delivery of pre-hospital care for the public into the future.

It is with great sadness that we note the loss of our esteemed Director, Dr Geoff King (RIP), who passed away on the 29th August 2014. In 2001 Geoff was appointed as the inaugural Director of PHECC. His legacy in pre-hospital emergency care in Ireland is unparalleled. Through his vision and leadership he transformed and transitioned pre-hospital emergency care in Ireland from a basic life support (BLS) service to a modern advanced life support (ALS) service delivered by registered healthcare professionals comparable with the best international standards.

We would like to once again extend our sympathies to his wife Hannah and children Roisín, Cormac and Finnian on their tragic loss. Ar dheis Dé go raibh a anam dílis.

His untimely death has affected everyone who knew him and the void felt by all is only matched by the magnitude of Geoff's unique personality, working capacity, style and character. He was a great advocate of pre-hospital care and not just ambulance but the whole spectrum from community responders to advanced paramedics. His vision and ethos will continue to inspire all of us into the future. The Council would like to acknowledge the numerous expressions of sympathy and support which have been coming from far and wide.

This was a productive year for Council with the development and approval of a new strategic plan which defines our business until 2018. The 2014 edition of the PHECC clinical practice guidelines (CPGs) were published along with a refinement of the rules in relation to Recognised Institutions (RIs). These refinements facilitate the legal requirements of both the Establishment Order and the requirement for an efficient and effective regulatory system for RIs. In October the Minister for Health visited the PHECC offices and was briefed on PHECC, it origin, functions, achievements and strategic plan for the next three years.

Council and the executive are extremely grateful for the expert committees covering the areas of clinical practice, standards, registration, examinations and governance and risk, who gave so freely and graciously of their time and support to Council in our mission and our vision that people in Ireland receive the most appropriate safe pre-hospital care. 2014 has been a very difficult year for PHECC staff and more than any other year Council would like to extend our appreciation to their dedication, hard work and commitment in supporting the Council and its various Committees.

Finally I would like to express our thanks to the Minister for Health, Dr Leo Varadkar T.D, and the officials in his Department for their continued support of our work in the Pre-Hospital Emergency Care Council.

Chairman 10/09/2015

Acting Director 10/09/2015

Council Functions

Council met 8 times during 2014. Council members also serve on Council Committees. For attendances at Council see Appendix 1.

Council has 6 Committees:

- Quality and Safety
- Education and Standards
- Medical Advisory
- · Priority Dispatch
- · Fitness to Practice
- Audit

In addition Council has the following Working Groups and Panels:

- Examination Quality Group
- · Test Item Writing Group
- Appeal Panel
- Examiner Panel

PHECC's main functions are:

- To ensure training institutions, course content and examinations in First Response and
 Emergency Medical Technology reflect contemporary best practice
- To ensure pre-hospital emergency care Responders and Practitioners achieve and maintain competency at the appropriate performance standard
- To prepare and promote the implementation of clinical practice guidelines in pre-hospital emergency care
- To source, sponsor and promote relevant research to guide Council in the development of prehospital emergency care in Ireland
- To prepare standards of operation for pre-hospital emergency care providers to support best practice
- To establish and maintain a register of pre-hospital emergency care practitioners
- To recognise those pre-hospital emergency care providers which undertake to implement the clinical practice guidelines

Council Membership

Membership at 31st December 2014

The membership of Council consists of not more than seventeen members who are appointed by the minister:

Name	Membership rationale
Mr Tom Mooney	Chair, representative of special interest or expertise in pre-hospital care
Mr Michael Dineen	Vice Chair and paramedic representative of the majority of practitioners
Mr Shane Mooney	Advanced paramedic, trade union nominee and representative of practitioners
Mr Tom Tinnelly	Paramedic, trade union nominee and representative of practitioners
Mr David Maher	Paramedic, trade union nominee and representative of practitioners
Mr Robert Kidd	Recognised institution nominee - NASC/UCD
Mr Stephen Brady	Recognised institution nominee - DFB/RCSI
Mr Barry O'Brien	Representative of management of the HSE
Mr Martin Dunne	Representative of management of the HSE
Dr Cathal O'Donnell	Representative of management of the HSE
Prof. Patrick Plunkett	Representative of medical practitioners with expertise in pre-hospital emergency care
Dr Mick Molloy	Representative of medical practitioners with expertise in pre-hospital emergency care
Dr Hugh Doran	Representative of medical practitioners with expertise in pre-hospital emergency care
Ms Valerie Small	Advanced nurse practitioner and representative of nursing with an interest in pre-hospital care
Mr Michael Brennan	Representative of the interests of the general public
Ms Glenna Woods	Nurse and resuscitation officer representative of persons with special interest or expertise in pre-hospital care
Mr Thomas Keane	Paramedic and representative of persons with special interest or expertise in pre-hospital care

Council Committees, Panels and Working Groups

Council is assisted and advised in fulfilling its statutory functions by its Committees, Working Groups and Panels.

Quality and Safety Committee

A standing committee of Council. The terms of reference specify that the committee consider and make recommendations to Council on policy matters relating to, but not confined to, criteria for registration, practitioners maintenance of competency and practice framework, information standards and clinical audit framework and licenced provider approval to implement clinical practice guidelines (CPGs). There were two meeting held during 2014 and two meetings postponed due to a quorum of members not being available.

Membership at 31st December 2014

Name	Membership rationale	

Mr Shane Mooney Chair, member of Council and advanced paramedic

Mr Tom Mooney Chair of Council

Ms Valerie Small Chair of Education and Standards Committee, member of Council

and registered advanced nurse practitioner

Dr Michael Molloy Chair of Medical Advisory Committee and member of Council

Mr Michael Dineen Vice Chair of Council and paramedic

Mr Thomas Keane Representative from Council and paramedic
Mr David Maher Representative from Council and paramedic
Mr Thomas Tinnelly Representative from Council and paramedic

Ms Katrina Mullally Representative from the HSE National Ambulance Service (NAS)

Mr Derek Nolan Representative from Civil Defence and advanced paramedic

Mr Michael O'Reilly Representative from DFB/RCSI

Ms Brigid Sinnott Representative from a non-government organisation (NGO) with

community focus

Dr Anthony Corcoran Representative from the Defence Forces

Mr Ricky Treacy Representative from St John Ambulance

Ms Brigid Doherty Representative for patients

Mr Gregory Lyons A representative from Irish Red Cross and emergency medical

technician

Mr Ian Brennan Representative from Order of Malta and advanced paramedic

Changes to membership: Michael O'Reilly replaced Martin O'Reilly July 2014

Observational representative from Licensed CPG approved Private Ambulance Providers on a rotational basis

Key activities for 2014

- Carry out a CPC consultation exercise at the level of paramedic and advanced paramedic in advance of the implementation of CPC at those levels.
- Approve the seeking of CPG practitioner status at all levels from approved licenced providers in addition to seeking the status on privileging of advanced practitioners.
- Host an Information seminar for representatives of all PHECC licenced providers.
- Host a clinical audit seminar for nominated representatives of licenced providers.
- Approve the development of a CPG licenced provider Quality Review Framework.

Education and Standards Committee

A standing committee of Council. The terms of reference specify that the committee consider and make recommendations to Council on policy matters relating to, but not confined to, education and standards, recognition of institutions, recognition of equivalence of professional qualifications obtained from institutions both within and outside the state and maintenance and monitoring of institutions. There were three meetings held during 2014.

Membership at 31st December 2014

Name	Membership rationale
Name	iviembership ranonale

Ms Valerie Small Chair, member of Council and registered advanced nurse practitioner

Mr Tom Mooney Chair of Council

Dr Mick Molloy Chair of Medical Advisory Committee and member of Council

Mr Michael Dineen Vice Chair of Council and paramedic

Mr Shane Mooney Chair of Quality and Safety Committee, member of Council and

advanced paramedic

Mr Stephen McMahon Representative for patients

Ms Sarah Cain Representative from a non-government organisation with a

community focus

Ms Glenna Woods Member of Council and registered nurse

Mr Martin McNamara Invited expert in education training - nursing

Ms Maeve Donnelly Invited expert in adult education

Mr Thomas Keane Member of Council and paramedic

Mr Shane Knox Representative at facilitator level from a recognised institution which

provides advanced paramedic training and advanced paramedic

Ms Róisín McGuire Representative at facilitator level from the joint voluntary

ambulance service committee, Civil Defence College principal and

paramedic

Pre-Hospital Emergency Care Council Annual Report 2014

Mr Raymond Lacey Representative at tutor level from the Irish College of Paramedics

and advanced paramedic

Mr Paul Lambert Representative at facilitator level of recognised institution which

provides paramedic training

Mr David Maher Member of Council and paramedic

Mr Brian Bruno A representative at tutor level from a recognised institution that

provides paramedic training

Changes to membership: Brian Bruno replaced Mark Dixon Jan 2014

Observational representative from Licensed CPG approved Private Ambulance Providers on rotational basis

Key activities for 2014

- The new First Aid Response (FAR) education and training standard was considered and recommended to Council for approval.
- The new EFR-basic tactical emergency care (BTEC) education and training standard was considered and recommended to Council for approval.
- Papers from UCD CEMS and UL GEMS regarding a BSc programme for the paramedic profession were discussed.
- The paramedic assessment schedule from DFB/RCSI was recommended to Council for approval.
- The following education and training standards were considered and recommended to Council for approval: CFR Community, CFR Advanced and EFR. A review of the EMS Call-taker and Dispatcher standards was deferred until the next review cycle 2017/8.
- There was agreement to the development of a competency based framework for paramedics and APs to supplement the current suite of education and training standards.
- Council Rules for Recognition of Institutions V5 was recommended to Council for approval.
- A half day was dedicated for the revision and consideration of the revised Teaching Faculty
 Framework following a period of public consultation.

Medical Advisory Committee (MAC)

A standing committee of Council. MAC is an expert committee which considers clinical matters as referred to it either by Council, the Quality and Safety Committee or Education and Standards Committee. There were seven meetings held during 2014.

Membership at 31st December 2014

Name Membership rationale

Dr Mick Molloy Chair

Dr Niamh Collins Vice Chair and nominee of the HSE Emergency Medicine Programme

Pre-Hospital Emergency Care Council Annual Report 2014

Dr Neil Reddy Registered practitioner with interest in pre-hospital care

Mr Seamus McAllister Representative from the Northern Ireland Ambulance Service (NIAS)

Dr Conor Deasy Deputy Medical Director of a statutory ambulance service

Mr Michael Dineen Vice Chair of Council and paramedic

Mr Dave Hennelly Registered practitioner with interest in pre-hospital care at the

invitation of the Chair

Mr Macartan Hughes Representative at tutor or facilitator level of recognised institutions

which provide training at advanced paramedic level (NASC)

Mr David Irwin PHECC registered practitioner nominated by the Irish College of

Paramedics

Mr Thomas Keane Registered practitioner and member of Council

Mr Shane Knox PHECC registered academic

Mr Declan Lonergan Representative at tutor or facilitator level of a recognised institution

which provides training at paramedic level (NAS)

Mr Joseph Mooney Representative of emergency medical technicians on the PHECC

register

Mr Shane Mooney Chair of the Clinical Care Committee

Mr David O'Connor Advanced paramedic representative from the PHECC register

Mr Kenneth O'Dwyer Advanced paramedic representative from the PHECC register

Mr Martin O'Reilly Representative at tutor or facilitator level of a recognised institution

which provides training at paramedic level (DFB)

Mr Rory Prevett Paramedic representative from the PHECC register

Mr Derek Rooney Paramedic representative from the PHECC register

Mr Jack Collins Emergency medical technician representative from the PHECC

register

Dr Cathal O'Donnell Medical director of a statutory ambulance service

Ms Valerie Small Chair of the Accreditation Committee and Registered Nurse,

representative from the Emergency Medicine Nurses

Mr Tom Mooney Chair of Council

Prof. Stephen Cusack Academic consultant in Emergency Medicine

Dr Peter O'Connor Medical director of a statutory ambulance service (DFB/RCSI)

Dr David Menzies Consultant in Emergency Medicine nominated by the Irish

Association in Emergency Medicine

Dr Gerald Kerr Director of Army Medical Corps

Dr David McManus Representative from the Northern Ireland Ambulance Service (NIAS)

Pre-Hospital Emergency Care Council Annual Report 2014

Prof. Gerard Bury Registered practitioner with an interest in pre-hospital emergency

care at the invitation of the Chair

Dr Sean Walsh Consultant in paediatric emergency medicine

Changes to the membership: Dr Seamus Clarke Resigned August 2014

Key activities for 2014

Publication of the 2014 edition of the Clinical Practice Guidelines (CPGs)

Priority Dispatch Committee

The Priority Dispatch Committee is a standing committee of Council. Membership of the Priority Dispatch Committee is approved to reflect its role as an expert group to consider and advise Council on priority dispatch matters. There were three meetings held during 2014.

Membership at 31st December 2014

Name Membership rationale

Mr Stephen Brady Chair and member of Council

Dr Cathal O'Donnell Medical Director of HSE National Ambulance Service (NAS)

Dr Conor Deasy Deputy Medical Director of HSE NAS

Mr Michael Delaney HSE NAS control manager, special interest in AMPDS

Ms Dawn Stevenson HSE NAS Training and competency assurance officer, special interest

in AMPDS

Mr Brian O'Connor Calltaker /dispatcher from HSE NAS

Dr Peter O'Connor Medical Director of Dublin Fire Brigade (DFB)

Mr John Moody DFB, special interest in AMPDS

Mr Niall Murray Calltaker /dispatcher from DFB

Mr Martin O'Reilly DFB officer, special interest in AMPDS

Dr Mark Doyle Hospital based medical practitioner with an interest in priority

dispatch

Dr Mick Molloy Chair Medical Advisory Committee

Ms Kathrina Murray HSE National Ambulance Service Control Manager (with a special

interest in AMPDS)

Mr Brian Power PHECC programme development officer

Changes to membership: Kathrina Murray replaced Pat Mooney Aug 2014. Mark Doyle stepped down

as Chair being replaced by Stephen Brady Oct 2014

Key activities for 2014

- Development of Protocol 37 training package
- Examined the appropriateness of various call categories

Audit Committee

The Audit Committee is a committee of Council and reports to it on such matters as, but not confined to, adequacy of the nature, extent and effectiveness of the accounting and internal control systems, review of corporate governance, risk management, financial oversight and whistle blowers provisions. There were 3 meetings held during 2014.

Membership at 31th December 2014

Name Membership rationale

Mr Con Foley Chair, external member who is qualified in accounting and auditing

Mr Dermot Magan Finance specialist with public health sector experience

Mr Stephen Brady Member of Council

Mr Michael Brennan Member of Council

Mr Brian Power Member of PHECC staff

Appeal Panel

The Appeal Panel is appointed by Council. The terms of reference specify that the Appeal Panel consider appeals of decisions of the Director and to adjudicate on those appeals. There was no sitting of the appeals panel during 2014.

Membership at 31st December, 2014

Name Membership rationale

Ms Valerie Small Chair, Council member

Mr Stephen McMahon Patient representative

Ms Brigid Sinnott Representing a community group

Mr Michael Dineen Council member

Mr Pat Sheridan Representing a voluntary group

There were no membership changes during 2014.

Examiner Panel

The terms of reference specify that the Examiner Panel assesses candidates at NQEMT examinations. The membership is nominated by a medical, nursing or training representative body; licensed CPG approved pre-hospital emergency care provider or recognised institution. Members must complete PHECC examiner training and refresher as deemed necessary.

The Panel consists of 105 active members. Five members elected not to remain on the panel in 2014. Member details are available on http://www.phecit.ie/

Key activities for 2014

Assessment of 354 candidates, including repeat candidates at the OSCE component of the **NQEMT** examinations

Examination Quality Group

Criteria for membership of the Examination Quality Group is that members must be on the PHECC Examiner Panel. The terms of reference of the group dictates that it reviews examination components including content in addition to examiner criteria, training and performance.

Membership at 31st December, 2014

Name	Membership rationale	

Ms Jacqueline Egan Chair, PHECC Programme Development Officer

PHECC Examiner

Mr Brian Power PHECC Programme Development Officer

Ms Julie Woods **PHECC Examiner** Mr Ray Carney **PHECC Examiner** Mr Ricky Ellis **PHECC Examiner PHECC Examiner** Mr Michael Garry Mr Ben Heron **PHECC Examiner** Mr Lawrence Kenna **PHECC Examiner** Mr Shane Knox **PHECC Examiner** Mr Paul Lambert **PHECC Examiner** Mr David Sherwin **PHECC Examiner** Mr Rod Tobin **PHECC Examiner**

There was no change to the membership in 2014.

Key activities for 2014:

Mr Mark Wilson

- Review and realignment of the examination content including test items, skill assessment, scenarios, equipment lists, exam weightings, at the levels of EFR, FAR, EMT and Paramedic, in line with the publication of the 2014 edition of the clinical practice guidelines (CPGs).
- Provision of exam quality oversight at all PHECC NQEMT examinations held during 2014.

Council Activities in 2014

Statements of key activities:

Governance:

- Development of PHECC Strategic Plan 2015 2017
- Approval of the 2014 Risk Framework
- Appointed Barry O'Sullivan, Deputy Director and Registrar, to the post of Acting Director pending the appointment of a new Director, following the death of our esteemed Director, Dr Geoff King (RIP).

Education and Standards:

- Approve the PHECC First Aid Response (FAR) Course
- Approve the PHECC EFR Basic Tactical Emergency Care (EFR-BTEC) Course
- Rescind the current PHECC Driving Standards due the development of the new Road Safety Authority Emergency Service Driving Standards in which PHECC assisted extensively.
- Revised Council Rules for Recognition of Institutions

PHECC Register

- Council approve a re-registration policy which would facilitate a single on-line re-registration date of 31st May each year for paramedics.
- Complete implementation of electronic re-registration for all registered practitioners.

Examination and Certification

- Implement Council Rules for the NQEMT Examination Viewing and Recheck procedure.
- Agreement to contract the hosting of the multiple choice question (MCQ) component of the EMT examination to a third party.
- Continue to explore the devolvement of examinations to recognised institutions.
- Continue to develop and promote eLearning initiatives.
- Engage with universities to facilitate transfer of paramedic and advanced paramedic training to the tertiary sector.

Clinical Practice Guidelines (CPGs)

• Development and publication of the 2014 edition of the CPGs

First Responders and Co-Responders

- Maintenance of an electronic smart solution (Responder Alert Application) for the deployment of and information collection by First Responders and Co-Responders.
- Support the CFR Ireland network in order that cardiac first responders nationally will be provided with practical advice and information.

Pre-Hospital Care Research

- Maintain support of the Centre for Prehospital Research University of Limerick.
- Pursue the development of a set of evidence and consensus based clinical performance Indicators for Emergency Ambulance Care.

National Retrieval Service

 Support continued for the work of the national transport medicine programme with plans initiated to support the development of an electronic data collection system incorporating Neonates, Paediatrics and Adults.

PHECC Team and Organisational Chart

Anne Keogh Registration & Reception Clerical Officer

Barry O'Sullivan Deputy Director & Registrar * Appointed Acting Director

Brian Power Programme Development Officer

Claire Finn Registration Officer

Deirdre Borland Programme Development Support Officer

Jacqueline Egan Programme Development Officer

John Lally ICT & Administration Support Officer

Liz Dempsey Examinations Officer

Margaret Bracken Examinations & Reception Clerical Officer
Marian Spence Council Secretary & Accreditation Officer

Pauline Dempsey Programme Development Officer

Business Area

Sylvia O'Mahony Finance & Corporate Services Support Officer

PHECC Organisational Chart

Director – Dr Geoff King * Barry O'Sullivan Acting Director from Sept 2014

Teams

Educational Standards, Pauline Dempsey - Programme Officer Qualifications Assessment, Marian Spence - Council Secretary and Recognised Bodies and Accreditation Support Officer Individuals Anne Keogh - Clerical Officer, Reception and Registration Lead - Pauline Dempsey Clinical Practice Brian Power - Programme Officer, Guidelines, Equipment Deirdre Borland - Programme and Committees and Medication Matters Support Officer Lead - Brian Power Clinical Care Jacqueline Egan - Programme Officer Information and Liz Dempsey - Examinations Officer NQEMT Examinations Margaret Bracken - Clerical Officer, Reception and Examinations Lead - Jacqueline Egan Registration and Fitness Barry O'Sullivan - Registrar & Deputy Director Claire Finn - Registration Officer to Practice Issues Anne Keogh - Clerical Officer, Reception and Lead - Barry O'Sullivan Registration Corporate Services, Barry O'Sullivan - Registrar & Deputy Director Sylvia O'Mahony - Finance and Corporate Finance, HR and IT Services Support Officer Support John Lally - ICT and Corporate Services Support Lead - Barry O'Sullivan

FINANCIAL STATEMENTS 2014

for

YEAR ENDED 31 DECEMBER 2014

These draft accounts have been submitted for audit and certification by the Comptroller and Auditor General

FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

Composition of the Council and Other Information

Council Members

Mr Tom Mooney, Chairman Mr Michael Brennan Mr Michael Dineen Mr Stephen Brady Mr Martin Dunne Mr Robert Kidd Dr Hugh Doran Mr Thomas Keane Dr Mick Molloy Mr David Maher Mr Shane Mooney Mr Barry O'Brien Dr Cathal O'Donnell Prof. Patrick Plunkett Ms Valerie Small Mr Tom Tinnelly

Ms Glenna Woods

Director Dr Geoff King

Bankers AIB, Main St.

Naas

Co Kildare

Business Address Abbey Moat House

Abbey Street

Naas

Co. Kildare

Auditor Comptroller and Auditor General

Dublin Castle
Dublin 2

FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2014

Statement of Council Members' Responsibilities

The Council is required by the Pre-Hospital Emergency Care Council (Establishment) Order, 2000 to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the Council and of its income and expenditure for that period.

In preparing those financial statements, the Council is required to:

- > select suitable accounting policies and apply them consistently;
- > make judgements and estimates that are reasonable and prudent;
- comply with applicable Accounting Standards, subject to any material departures disclosed and explained in the Financial Statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Pre-Hospital Emergency Care Council will continue in operation.

The Council is responsible for maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Pre-Hospital Emergency Care Council and enable it to ensure that the financial statements comply with the Order. It is also responsible for safeguarding the assets of the Pre-Hospital Emergency Care Council and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the Council

Chairman 21/05/2015

Council Member 21/05/2015

Statement on Internal Financial Control

YEAR ENDED 31 DECEMBER 2014

Responsibility for the System of Internal Financial Control

On behalf of the Pre-Hospital Emergency Care Council (PHECC), we acknowledge our responsibility for ensuring that an effective system of internal financial control is maintained and operated.

PHECC through the Director is responsible for monitoring the system of internal control and providing assurances to the Council.

A system of internal control is designed to reduce rather than eliminate risk. Such a system can provide only a reasonable and not an absolute assurance that assets are safeguarded, transactions authorised and properly recorded, and that material errors or irregularities are either prevented or would be detected in a timely manner.

Key Control Procedures

The following is a description of the key processes, which have been put in place by PHECC to provide effective internal financial control

- 1. PHECC has an established organisational structure with clearly defined lines of accountability, responsibility and reporting;
- 2. The system of internal financial control in PHECC is documented in Quality Management System (QMS) process maps.
- 3. PHECC has established procedures around segregation of duties and the authorisation of expenditure;
- 4. TAS and SAGE Financial System are operated by PHECC to facilitate financial accounting practice and provide detailed audit trails on all transactions;
- 5. Monthly expenditure and activity is monitored against the business plan. Reports are presented to the Director for consideration and appropriate action;
- 6. A monthly financial position report for the Department of Health is prepared and submitted to the Department. An Audit Committee is in place and met on three occasions during the year.
- 7. The former Director was appointed in 2001. He received €64,796 in salary and €10,894 in Medical Advisor payments. Council approved the Medical Advisor payment and sanction is awaited from the Minister as required under SI 109/2000. In March 2013 the Department of Health submitted a business case to the Department of Public Expenditure and Reform recommending that the allowance be maintained and a decision is pending. The Director died at the end of August 2014.

Statement on Internal Financial Control

YEAR ENDED 31 DECEMBER 2014

- 8. The monitoring and review of the effectiveness of the system of internal control is informed by the report of the Audit Committee, the work of the Internal Auditor, the Executive Managers in our Council who have responsibility for the development and maintenance of the financial control framework, the recommendations made by the Comptroller and Auditor General in the course of audit or in his management letters and both the Risk Framework and the Risk Register.
- 9. Council Members are kept apprised of financial, control and general corporate governance matters via Council meetings which are conducted at regular intervals.
- 10. Council conducted a review of the effectiveness of the risk framework and risk register during 2014.
- 11. A formal review of the effectiveness of the system of internal control was carried out by an external firm of Accountants during 2014.
- 12. Council conducted a review of the effectiveness of the system of internal financial controls for 2014.

Chairman 21/05/2015

Acting Director 21/05/2015

Statement of Accounting Policies

YEAR ENDED 31 DECEMBER 2014

Introduction

The Pre-Hospital Emergency Care Council was established by the Minister for Health under Statutory Instrument No. 109 of 2000, the Pre-Hospital Emergency Care Council (Establishment) Order, 2000 and as amended by Statutory Instrument No. 575 of 2004 (Amendment) Order 2004. These Orders were made under the Health (Corporate Bodies) Act, 1961 as amended and confirmed by the Health (Miscellaneous Provisions) Act 2007.

Going Concern Basis of Accounting

The Government in the October 2008 Budget, announced its intention to subsume the Council into the Health and Social Care Professionals Council. Such a change will require legislative modification, in the meantime there is no intention to amend the functions of the Council and it is safe to assume that its existing activities will continue to be carried out. Council does not believe that any adjustment is needed to the financial statements to reflect the proposed subsuming and has prepared the financial statements on a going concern basis.

The main functions of the Council are:

- 1. To ensure that training institutions, course content and examinations in emergency medical technology reflect contemporary best practice.
- 2. To ensure that pre-hospital emergency care providers achieve and maintain competency at the appropriate performance standard.
- 3. To prepare clinical practice guidelines for pre-hospital emergency care.
- 4. To source and sponsor relevant research to guide Council directions and the development of prehospital care.
- 5. To prepare standards of operation for pre-hospital emergency care providers to support best practice.
- 6. To establish and maintain a register of pre-hospital emergency care practitioners.
- 7. To recognise those pre-hospital emergency care providers which undertake to implement the clinical practice guidelines.

Statement of Accounting Policies

(1) Accounting Convention

The financial statements are prepared on the accruals basis under the historical cost convention in accordance with generally accepted accounting principles, except as indicated below.

(2) Income and Expenditure

The non-capital allocation from the Department of Health is dealt with through the Revenue Income and Expenditure Account. Any part of this allocation applied for capital purposes and resulting in fixed asset additions is transferred to the Capital Fund Account. Other income is accounted for on a receipts basis.

Where part of the non-capital allocation is used to fund projects, which also receive capital allocations, the non-capital funding part is taken to the Capital Income and Expenditure Account.

A Capital Income and Expenditure Account is not presented as there was no capital expenditure nor related allocations from the Department of Health in either this year nor in the preceding year.

With the exception of Fixed Asset Depreciation and Amortisation which is dealt with through the Capital Fund Account, all recognised gains or losses have been included in arriving at the surplus or deficit for the year.

(3) Tangible Fixed Assets

A full year's depreciation is charged in the year of purchase. All Fixed Assets acquired, regardless of the source of funds are stated at cost less depreciation. Depreciation, which is matched by an equivalent amortisation of the Capital Fund Account, is not charged against the Income and Expenditure account.

Depreciation is charged at the following annual rates:-

ICT Equipment: Other Equipment: 33.3% straight line 20.0% straight line

(4) Capital Fund Account

Capital allocations from the Department of Health are dealt with in the Capital Income and Expenditure Account. The balance on this account represents the surplus/deficit on the funding of projects in respect of which capital funding is provided by the Department of Health.

(5) Superannuation

By direction of the Minister for Health, no provision has been made in respect of benefits payable under the Local Government Superannuation Schemes as the liability is underwritten by the Minister for Health. Contributions from employees who are members of the scheme are credited to the income and expenditure account when received. Pension payments under the scheme are charged to the income and expenditure account when paid. The pension levy is paid to the Department of Health.

PRE-HOSPITAL EMERGENCY CARE COUNCIL INCOME AND EXPENDITURE ACCOUNT YEAR ENDED 31 DECEMBER 2014

Income	Notes	2014	2013
		€	€
Department of Health Allocation		2,690,372	2,766,245
Other Income	4	385,694	692,260
		3,076,066	3,458,505
Transfer to Capital Fund Account to fund Fixed Assets	18	(45,170)	(18,663)
		3,030,896	3,439,842
Expenditure	•		
Employee Costs	3	942,817	825,751
Staff Related Expenses	5	56,556	80,604
Accommodation and Establishment Expenses	6	154,730	156,811
Recruitment and Media	7	38,858	5,114
Consultancy and Other Professional Fees	8	106,799	83,354
Examination and Other Related Expenses	9	64,039	101,878
Printing and General Administration	10	179,300	183,047
Information, Communication and Technology	11	102,713	107,919
Council/ Committee Expenses	12	35,186	42,199
EMS R&D, Special Projects, Grants	13	1,281,261	1,774,546
Register Expenses	14	35,055	76,190
		2,997,313	3,437,413
Statement of Movement in Accumulated Surplus (Deficit)			
Surplus (Deficit) for the year		33,584	2,430
Surplus (Deficit) at 1 January		32,244	29,814
Surplus (Deficit) at 31 December		65,828	32,244

On behalf of the Council

Chairman 21/05/2015

Council Member 21/05/2015

The accounting policies and notes form part of these financial statements.

PRE-HOSPITAL EMERGENCY CARE COUNCIL BALANCE SHEET As at 31 DECEMBER 2014

	Notes	2014	2013
Fixed Assets	17	€ 36,412	€ 14,742
Current Assats			
Current Assets			
Cash in Bank		57,111	4,028
Debtors and Prepayments	16	51,473	62,194
		108,584	66,222
Current Liabilities			
Creditors and Accruals	15	42,756	33,977
Net Current Assets			
Total Assets less Current Liabilities		102,240	46,987
Financed By			
Capital Fund Account	18	36,412	14,742
Surplus(Deficit) on Income and Expenditure Account		33,584	2,430
Reserves brought forward		32,244	29,815
		102,240	46,987

On behalf of the Council

Chairman 21/05/2015

Council Member 21/05/2015

The accounting policies and notes form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 DECEMBER 2014

1. Period of Account

These Financial Statements cover the year from 1 January 2014 to 31 December 2014.

2. Administration

Funding is received from the Department of Health (Vote 38) under Subhead E1. The funding provides for the Council's administration costs and grants awarded to research and awareness projects.

3. Particulars of Employees and Remuneration

The total staff complement as approved by the Minister for Health at 31 December 2014 was fourteen. The actual complement was 11 permanent. The aggregate employee costs were

	2014	2013
	€	€
Staff Salaries (Gross)	716,288	748,027
Employers PRSI	51,365	55,505
Superannuation Lump Sum	157,396	0
Temporary Staff	17,767	22,219
	942,817	825,751
4. Other Income	2014	2013
	€	€
Transport Medicine/Retrieval Programme (Temple St Children's Hospital)*	197,000	448,409
Accreditation and Examination Fees	86,397	100,289
Registration Fees	31,070	56,714
Certificate Income	34,503	46,132
Superannuation Contributions	35,530	38,713
Cardiac First Response Material	0	1,290
Other Income	85	283
Clinical Practice Guidelines sales	1107	221
Interest Income	3	177
Post and packaging fees	0	32
	385,694	692,260

^{*}Expenditure on Transport Medicine relates to the development of a Transfer/Retrieval system. This system is being developed to ensure that seriously ill patients can be moved to appropriate medical centres in a timely manner."

5. Staff Related Expenses	2014	2013
	€	€
Staff Travel and Subsistence	35,837	55,394
Staff Training and Development	20,274	24,764
Staff Other Expenses	445	446
	56,556	80,604
6. Accommodation & Establishment Expenses	2014	2013
·	€	€
Office Rent and Charges	119,133	120,268
Electricity (Light and Heat)	11,619	12,079
General Maintenance	12,274	11,146
Cleaning	3,613	4,953
Catering / Kitchen Supplies	8,092	8,365
	154,731	156,811
7. Recruitment & Media Expenses	2014	2013
	€	€
Media and Recruitment	38,858	5,114
	38,858	5,114
8. Consultancy and Other Professional Fees	2014	2013
	€	€
Legal Fees	7,102	28,846
Consulting and Professional Fees- Miscellaneous	63,927	33,047
Consulting Fees - Finance	13,686	9,415
Internal Audit	4,526	4,526
Audit Fees	17,557	7,520
	106,799	83,354
9. Examinations & Other Related Expenses	2014	2013
	€	€
Examination Board Venues	6,015	13,708
Exam Analysis and Secondment	27,504	8,835
External Examiners	30,520	79,335
	64,039	101,878
10 Printing and Congral Administration	2014	2013
10. Printing and General Administration	2014	2013
Stationery	13,167	13,115
Telephone & Mobiles	20,055	26,839
Postage & Couriers	13,010	15,531
Office Equipment	1,380	3,034
Printing / Annual Reports / Certificates	69,853	65,886
Insurance	3,971	3,971
Copiers/ Service Contracts etc	8,401	17,263
Suprement Service Continues att	0,401	17,203

Library/ Information Services	44,074	34,051
•		•
Bank Interest and Charges	1,902	1,293
Membership of Bodies	3,487	2,064
	179,300	183,047
11. Information, Communications & Technology	2014	2013
	€	€
Software and Peripherals.	73,861	26,341
ICT Licences and Support	28,852	81,579
	102,713	107,919
12. Council/Committee Expenses	2014	2013
	€	€
Council Members	9,719	13,117
Council Matters	4,004	4,880
Medical Advisory Group	14,344	11,569
Other Working/ Advisory Groups	7,119	12,632
	35,186	42,199

13. EMS R&D, Special Projects & Grants

The Council funds a number of research and awareness programmes undertaken by 3rd parties.

The Council funds 3rd parties by way of grant or on foot of invoices for the provision of specific services.

The amounts paid in 2013 are set out below. The following is a brief description of the main schemes included under grant expenditure.

University of Limerick Centre for Pre-hospital Research – fosters and facilitates academic research in support of clinical activities.

Advanced Paramedic Development Funding – supports the national advanced paramedic training programme.

Irish Heart Foundation – as a partner provides basic life support training nationally to the PHECC standard.

Transport Medicine/Retrieval Programme - supports the development of the Neonate and Paediatric Services nationally.

Grants	2014	2013
	€	€
University of Limerick Centre for Pre-hospital Research	133,744	140,718
Irish Heart Foundation	89,340	89,340
Conference Sponsorship	9,890	26,600
Out of Hospital Cardiac Arrest Register	25,000	25,000
Total Grants	257,974	281,658
Invoices	2014	2013
	€	€
Advanced Paramedic Development Funding	687,375	757,000
Transport Medicine/Retrieval Programme	174,771	460,305
eLearning Project	46,365	96,759

Printing Clinical Care Reports 66,573 67,013 Special Projects Miscellaneous 27,258 25,465 Research – Key Performance Indicators (KPI) Development 2,952 5,325 Training Standards Review 17,194 0 Total payments on foot of Invoices 1,023,287 1,492,888 14. Register 2014 2013 € € € Administration - ID Cards, Licences etc. 22,790 15,449 Fitness to Practice Hearing 12,265 60,741 15. Creditors 2014 2013 Amounts falling due within one year 2014 2013 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Frepayments 50,673 2,435 Debtors 800 59,759
Research - Key Performance Indicators (KPI) Development 2,952 5,325 Training Standards Review 17,194 0 Total payments on foot of Invoices 1,023,287 1,492,888 14. Register 2014 2013 € € € Administration - ID Cards, Licences etc. 22,790 15,449 Fitness to Practice Hearing 12,265 60,741 15. Creditors 2014 2013 Amounts falling due within one year 2014 2013 Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Fe € Frepayments 50,673 2,435
Training Standards Review 17,194 0 Total payments on foot of Invoices 1,023,287 1,492,888 14. Register 2014 2013 € € € Administration - ID Cards, Licences etc. 22,790 15,449 Fitness to Practice Hearing 12,265 60,741 15. Creditors 2014 2013 Amounts falling due within one year 2014 2013 € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Frepayments 50,673 2,435
Total payments on foot of Invoices 1,023,287 1,492,888 14. Register 2014 2013 € € € Administration - ID Cards, Licences etc. 22,790 15,449 Fitness to Practice Hearing 12,265 60,741 15. Creditors 2014 2013 4 € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 € € Prepayments 50,673 2,435
14. Register 2014 2013 € € € Administration - ID Cards, Licences etc. 22,790 15,449 Fitness to Practice Hearing 12,265 60,741 15. Creditors 76,190 Amounts falling due within one year 2014 2013 € € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Frepayments 50,673 2,435
Administration - ID Cards, Licences etc. € € Fitness to Practice Hearing 12,265 60,741 15. Creditors 35,055 76,190 15. Creditors 2014 2013 € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Frepayments 50,673 2,435
Administration - ID Cards, Licences etc. € € Fitness to Practice Hearing 12,265 60,741 15. Creditors 35,055 76,190 15. Creditors 2014 2013 € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Frepayments 50,673 2,435
Administration - ID Cards, Licences etc. 22,790 15,449 Fitness to Practice Hearing 12,265 60,741 35,055 76,190 15. Creditors Amounts falling due within one year 2014 2013 € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Frepayments 50,673 2,435
Fitness to Practice Hearing 12,265 60,741 35,055 76,190 15. Creditors Amounts falling due within one year 2014 2013 € € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 € € Prepayments 50,673 2,435
35,055 76,190 15. Creditors Amounts falling due within one year 2014 2013 € € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Prepayments 50,673 2,435
15. Creditors Amounts falling due within one year 2014 2013 € € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 € € Prepayments 50,673 2,435
Amounts falling due within one year 2014 2013 € € € Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Feature € € Prepayments 50,673 2,435
Trade Creditors € € Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 € € Prepayments 50,673 2,435
Trade Creditors 9,799 10,202 Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 € € Prepayments 50,673 2,435
Visa 1,034 2,132 Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 Frepayments 50,673 2,435
Accruals 31,923 21,643 42,756 33,977 16. Debtors & Prepayments 2014 2013 € € Prepayments 50,673 2,435
42,756 33,977 16. Debtors & Prepayments 2014 2013 € € Prepayments 50,673 2,435
16. Debtors & Prepayments 2014 2013 € € Prepayments 50,673 2,435
Frepayments € € 2,435 €
Prepayments 50,673 2,435
Debtors 800 59.759
51,473 62,194
17. Fixed Assets ICT Other Totals
Equipment Equipment
Cost
At 1 January 2014 104,205 81,412 185,617
Additions in year 43,207 1,963 45,170
At 31 December 2014 147,412 83,375 230,787
Accumulated Depreciation
At 1 January 2014 89,803 81,072 170,875
Charges for the year 22,769 731 23,500
At 31 December 2014 112,572 81,803 194,375
Net Book Value
At 31 December 2014 34,840 1,572 36,412
At 31 December 2013 14,402 340 14,742
14,402 340 14,742
18. Capital Fund Account 2014 2013
€ €
Opening Balance 1st January 14,742 9,458
Transfer from Income and Expenditure 45,170 18,663

Account
Less
Amortisation in line with depreciation Note 17
Loss on disposal of fixed asset
Closing Balance at 31st December

(23,500)	(12,943)
	(436)
36,412	14,742

19. Council Members Fees and Expenses

	2014	2013
	€	€
Brady Stephen	333	590
Brennan Michael	1,451	1,934
Dineen Michael	1,593	1,742
Doran Hugh	308	582
Keane Thomas	238	753
Maher David	-	807
Molloy Michael	760	172
Mooney Shane	1,922	1,477
Mooney Tom	787	827
O'Brien Barry	-	447
O'Donnell Cathal	-	917
Plunkett Professor Patrick	877	114
Small Valerie	642	719
Tinnelly Tom	218	1,243
Woods Glenna	590	794
	9,719	13,117

20. Directors Remuneration Package for the year ending 31 December 2014

	2014		2013
	€		€
Director Salary	64,796		100,333
Medical Director Payment	10,894		16,878
Superannuation Payment (RIP)	126,797		
Remuneration Package Director		202,487	117,211
Acting Director 1 Sept to 31 Dec	35,294		
Remuneration Package Acting Director		35,294	
Total Director Remuneration Package		237,781	117,211
	=		

Neither the Director nor the Acting Director received any pension benefits other than the standard entitlements under the Local Government Superannuation Schemes and no bonus was paid to the Director or Acting Director in 2014. The Council has sought and is awaiting formal sanction from the

Minister to the above terms as required under SI 109/2000. Expenses of €2,484 were paid to the Acting Director during 2014.

21. Superannuation Deductions

for the year ending 31 December 2014

On the 2nd of Sept 2011, the Department of Health instructed that Superannuation deductions from staff be treated as income thereby reducing the level of Exchequer funding required. Council adjusted and reduced the cash drawdown by €51,365 in order to make provision to comply with this instruction relating to Superannuation income.

22. Council Members - Disclosure of Transactions

Council adopted procedures in accordance with guidelines issued by the Department of Finance in relation to the disclosure of interests by Council members and these procedures have been adhered to in the year. There were no transactions in the year in relation to the Council's activities in which Council members had any beneficial interest.

23. Lease Obligations

for the year ending 31 December 2014

Council's office premises are held under an operating lease and the annual rent is charged to the income and expenditure account. The address is

Abbey Moat House Abbey Street Naas Co. Kildare

The annual rent is €103,432 and the expiry date is May 2017.

24. Annual Energy Efficiency Report - for the year ending 31 December 2014

The energy usage at the Council's office premises for the year ending 31 December 2014 was 63.97 KW.

25. Approval of Financial Statements

The Financial Statements were approved by the Council on 21st May 2015.

Appendix 1 Schedule of attendance by Council Members 2014

Name	13 th Feb	13 th Mar	16 th May	10 th Jul	11 th Sep	9 th Oct	12 th Nov	11 th Dec
			,		<u> </u>			
Tom Mooney (Chair)	٧	х	٧	٧	٧	٧	٧	٧
Stephen Brady	٧	٧	х	٧	х	٧	٧	٧
Michael Brennan	х	٧	х	٧	х	٧	٧	٧
Michael Dineen	٧	٧	٧	٧	х	٧	х	х
Hugh Doran	х	٧	٧	х	х	х	х	х
Martin Dunne	٧	х	х	٧	х	٧	х	х
Thomas Keane	٧	٧	х	٧	х	х	٧	٧
Robert Kidd	х	х	х	х	х	х	х	х
David Maher	х	х	x	х	х	х	х	х
Shane Mooney	٧	٧	٧	٧	٧	٧	٧	٧
Mick Molloy	٧	٧	٧	٧	х	х	х	х
Barry O'Brien	х	х	x	х	х	х	х	х
Cathal O'Donnell	٧	х	٧	٧	х	٧	х	٧
Patrick Plunkett	٧	٧	٧	٧	х	٧	х	٧
Valerie Small	٧	٧	٧	х	х	х	х	х
Tom Tinnelly	х	х	х	٧	х	х	х	х
Glenna Woods	٧	٧	V	٧	٧	х	х	V

Appendix 2 Schedule of attendance by Quality and Safety Committee Members 2014

Name	24 th March	9 th Sept
Shane Mooney	٧	٧
Katrina Mullally	х	Х
Derek Nolan	Х	Х
Michael O'Reilly	٧	٧
Thomas Tinnelly	x	X
Valerie Small	Х	Х
Tom Mooney	х	Х
Brigid Sinnott	Х	Х
Anthony Corcoran	х	٧
Mick Molloy	Х	X
Ricky Tracey	Х	Х
Brigid Doherty	Х	Х
Michael Dineen	Х	Х
Thomas Keane	Х	Х
Gregory Lyons	٧	٧
David Maher	Х	Х
lan Brennan	V	٧

Appendix 3 Schedule of attendance by Education and Standards Committee Members 2014

Name	4 th Feb	27 th May	29 th Oct
	٧	٧	х
Valerie Small			
Stephen McMahon	Х	Х	х
Sarah Cain	٧	Х	V
Mick Molloy	٧	٧	х
Glenna Woods	х	х	٧
Martin McNamara	х	х	х
Maeve Donnelly	٧	х	х
Michael Dineen	х	х	٧
Thomas Keane	х	Х	Х
Shane Knox	٧	٧	٧
Raymond Lacey	٧	٧	٧
Paul Lambert	х	٧	Х
Tom Mooney	х	Х	Х
David Maher	x	х	х
Róisín McGuire	٧	٧	٧
Brian Bruno	х	٧	٧
Shane Mooney	х	٧	х

Appendix 4 Schedule of attendance by Medical Advisory Committee Members 2014

Name	30 th Jan	27 th Feb	26 th June	24 th July	25 th Sept	23 rd Oct	27 th Nov
Mick Molloy	٧	х	٧	٧	٧	٧	٧
Seamus McAllister	٧	х	х	٧	х	х	х
Neil Reddy	х	٧	х	٧	٧	х	٧
Conor Deasy	х	٧	х	٧	х	х	х
Michael Dineen	٧	х	٧	٧	х	٧	х
David Hennelly	٧	٧	٧	٧	٧	х	٧
Macartan Hughes	٧	х	х	٧	х	х	х
David Irwin	٧	х	х	٧	Х	х	х
Thomas Keane	х	х	х	х	х	х	х
Shane Knox	х	х	х	х	٧	٧	٧
Declan Lonergan	х	٧	٧	х	٧	х	х
Joseph Mooney	٧	٧	٧	٧	٧	٧	٧
Shane Mooney	٧	х	٧	٧	х	٧	х
David O'Connor	٧	٧	٧	٧	٧	х	х
Kenneth O'Dwyer	٧	٧	х	х	٧	٧	٧
Martin O'Reilly	х	٧	х	٧	х	х	٧
Rory Prevett	٧	х	٧	٧	٧	х	х
Derek Rooney	х	х	х	х	٧	٧	٧
Jack Collins	٧	٧	٧	х	х	х	х
Cathal O'Donnell	х	٧	х	х	х	х	х
Valerie Small	х	х	х	х	х	х	х
Tom Mooney	х	х	х	х	Х	х	х
Stephen Cusack	х	х	х	х	х	х	х
Peter O'Connor	٧	٧	٧	٧	٧	٧	٧
David Menzies	٧	٧	х	х	٧	٧	х
Gerald Kerr	х	٧	х	х	٧	٧	٧
David McManus	Х	Х	х	х	х	х	х
Gerard Bury	٧	х	٧	٧	٧	х	٧
Sean Walsh	х	٧	٧	٧	х	х	х
Niamh Collins	٧	٧	х	٧	٧	٧	х

Appendix 5 Schedule of attendance by Priority Dispatch Committee Members 2014

Name	28 th May	16 th July	8 th Oct
	٧	٧	٧
Stephen Brady			
	٧	٧	٧
Cathal O'Donnell			
	٧	٧	٧
Peter O'Connor	_	_	
	٧	٧	Х
Mark Doyle	,	,	,
John Maady	٧	V	٧
John Moody	Х	X	X
Kathrina Murray	X	^	^
Ratifilia Wallay	V	Х	Х
Niall Murray	,	^	
,	V	٧	х
Brian O'Connor	•	•	^
	٧	٧	х
Martin O'Reilly			
	٧	٧	٧
Brian Power			
	Х	٧	х
Dawn Stevenson			
	Х	٧	٧
Mick Molloy			
Conon Dog	Х	Х	Х
Conor Deasy	-1	-1	-1
Michael Delaney	٧	V	٧
IVIICIIACI DEIAIICY			

Appendix 6 Schedule of attendance by Audit Committee Members 2014

Name	4 th March	6 th May	9 th Oct
	٧	٧	٧
Con Foley			
	٧	٧	٧
Dermot Magan			
	٧	٧	٧
Stephen Brady			
	٧	٧	٧
Michael Brennan			
	٧	٧	٧
Brian Power			